



# Cultures and Organizations: Software of the Mind, Third Edition (Business Skills and Development)

By Geert Hofstede, Gert Jan Hofstede, Michael Minkov

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**The revolutionary study of how the place where we grew up shapes the way we think, feel, and act-- with new dimensions and perspectives**

Based on research conducted in more than seventy countries over a forty-year span, *Cultures and Organizations* examines what drives people apart—when cooperation is so clearly in everyone’s interest. With major new contributions from Michael Minkov’s analysis of data from the World Values Survey, as well as an account of the evolution of cultures by Gert Jan Hofstede, this revised and expanded edition:

- Reveals the “moral circles” from which national societies are built and the unexamined rules by which people think, feel, and act
- Explores how national cultures differ in the areas of inequality, assertiveness versus modesty, and tolerance for ambiguity
- Explains how organizational cultures differ from national cultures—and how they can be managed
- Analyzes stereotyping, differences in language, cultural roots of the 2008 economic crisis, and other intercultural dynamics

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## **Editorial Review**

About the Author

**Geert Hofstede, Ph.D.**, is professor emeritus of Organizational Anthropology and International Management at the University of Maastricht, the Netherlands.

**Gert Van Hofstede, Ph.D.**, is a biologist and professor of Information Systems at Wageningen University, the Netherlands, and the son of Geert Hofstede.

**Michael Minkov, Ph.D.**, is a lecturer at the International University College and at the University of Sofia “St. Kliment Ohridski,” Sofia, Bulgaria.

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